

Nedstack Company Profile

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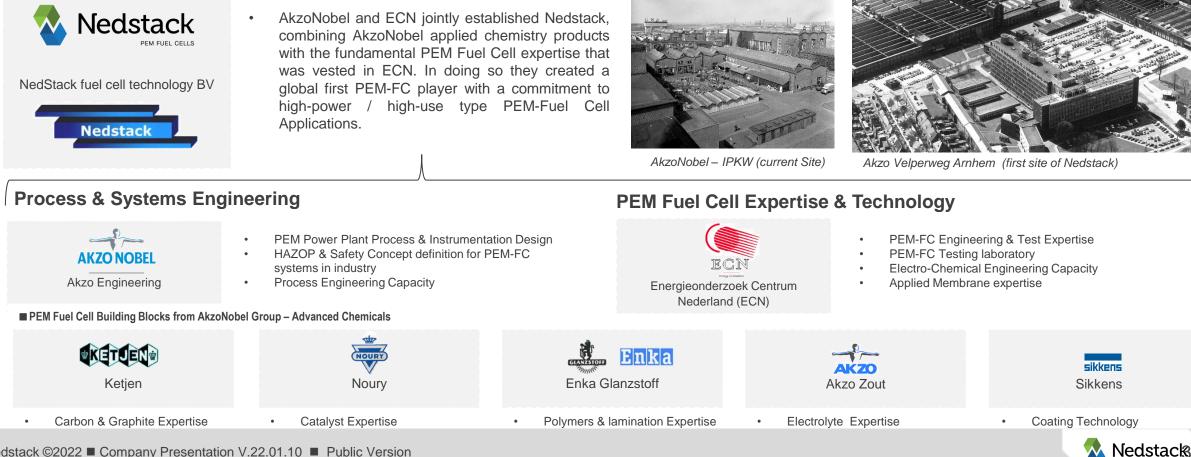
Nedstack Company Profile High-Power & High-Use PEM Technology Leadership

Name Nedstack Fuel Cell Technology BV		Website	www.nedstack.com		
Location	Westervoortsedijk 73-VB, Arnhem, the Netherlands	Industry	PEM Fuel Cells & PEM Power Solutions		
Founded	1999		Nedstack PEM FUEL CELLS		
Ownership	Privately	Logo			
• Com	ipany Highlights				
- /	AkzoNobel spin-out. Independent since 1999	The second of the second			
- 0	Global Leader in High-Power / High-Use PEM-FC Technology				
•	World's Longest PEM Power Plant in Operation > 10 years				
	World's First MW Sized PEM Power Plant				
	World's Largest PEM Power Plant > 2 / 3.6 Mwe				
— I	n-house stack assembly – systems with co-makers on Nedstack IP				
— F	PemGen® proprietary PEM Power Plant portfolio				
— A	Application Centers for:				
-	- Stationary & CHP				
-	Management Management	Contraction of the	- Here Cart		
-	- Temporary Power	1-			



Nedstack Heritage >20 years of PEM Fuel Cell Excellence

PUBLIC VERSION

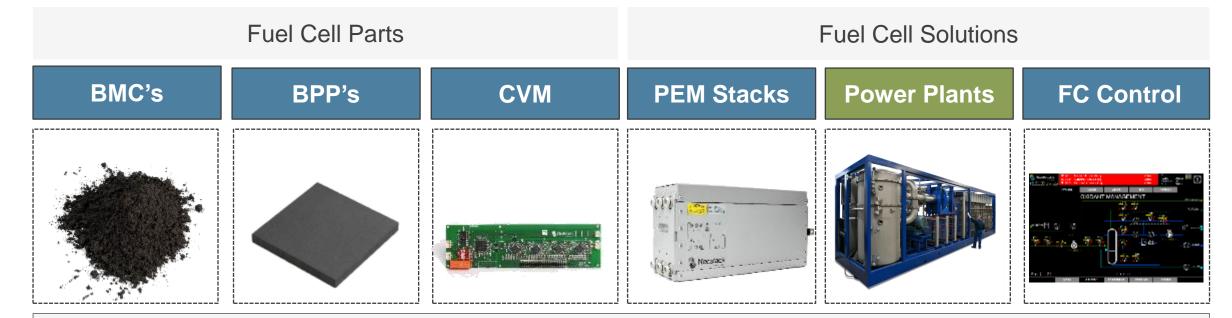


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PUBLIC VERSION

Technology & Engineering Services Portfolio

PEM Fuel Cell Excellence from Powder-to-Power



Application Engineering & Project Management Services

Field Engineering Services (commissioning / Inspection)

Maintenance & Support Services

Engineering & IP-ownership by Nedstack / Built Process by Co-Maker



Flagship Demonstrators – Globally Unique Recognitions

Leadership in the High-Power / High-Use Domain



Longest Running PEM Power Plant



- > AkzoNobel Delfzijl (NL) Plant
- > Live since 2007
- > Using H2 from Chlor-Alkali
- > 70k Running hours accumulated



First MWe Sized PEM Power Plant



- > Solvay Antwerps (Be) Plant
- > Now transferred to Martinique (Fr)
- > Installed in 2011, under transit
- > Using H2 from Chlor-Alkali



Largest PEM Power Plant



- > Ynnovate Yinkou (PRC) Plant
- > Installed in 2016
- > Developed in DemcoPEM Project
- > Using H2 from Chlor-Alkali

1) DemcoPEM has received funding from the European Union's Seventh Framework Programme for research, technological development and demonstration under Grant Agreement no. 621265



PemGen Focus Markets

Servicing the High-Power / High-Use Domain



Industry



Utility Power to Power



Maritime & Ports

PemGen - Focus Markets

- PemGen focus markets are focused at delivering technology and cost (LCoE) leadership for high-power / high-use markets.
- PemGen® pursues leadership at the utility scale level with power plants intended for 20 years in the field, having advanced safety concepts.
- The PemGen portfolio is tuned for either land-based use (in compliance with EC directives and IEC standards) or maritime use (in compliance with IMO codes, maritime Class Rules and IEC standards).
- The PemGen® business model assumes configure-to-order type technology delivery models where customer value is maximised.



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PEM-Technology

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PEM-FC's are Low Temp Catalytic Electro-Chemical Reactors PUBLIC VERSION Using H2 as a fuel and a PEM membrane as electrolyte

	Operating temp (°C)	Fuel	Electrolyte	
PEMFC	40-90	H ₂	Proton Exchange Membrane	 Noble metals Noble metals/ non-noble metals Non-noble metals
AFC	40-200	H2	КОН	
DMFC	60-130	Methanol	Proton Exchange Membrane	
PAFC	200	H ₂	Phosphoric Acid	
MCFC	650	CH ₄ , H ₂	Molten Carbonate	
SOFC	600-950	CH_4 , H_2	Solid Oxide	

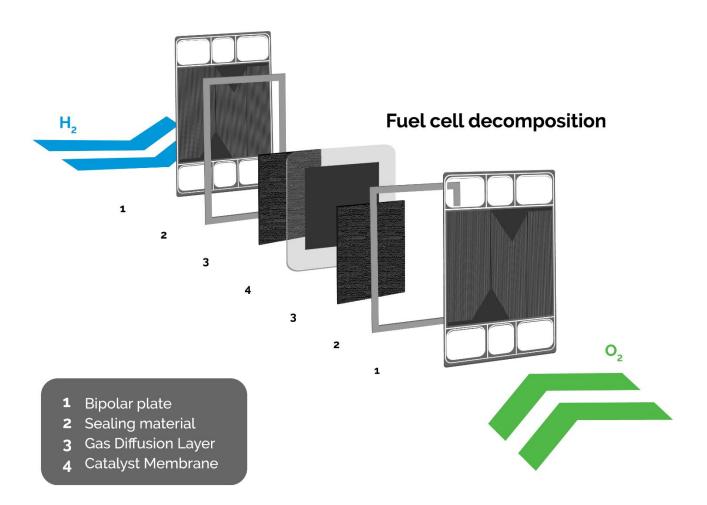


Membrane Electrode Assembly facilitates proton transport– PEM Cells produce Current, Water and Heat

个 E-Η, 02 \leftarrow H_2 Η,Ο Anode Cathode **Proton Exchange Membrane**



An MEA together with Flow Plates and Gaskets builts a Cell Each PEM Cell is an electro chemical reactor

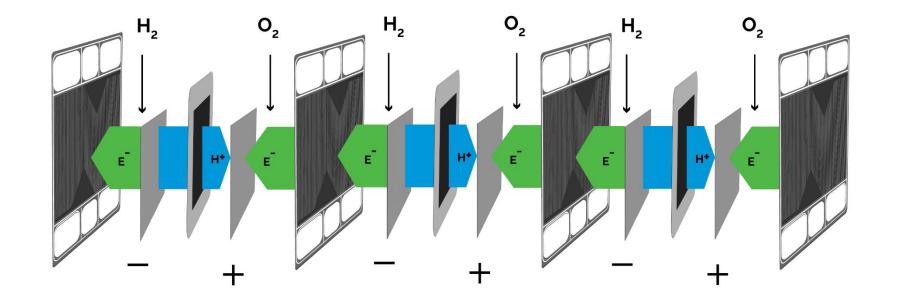






A Stack is a daisy-chain of PEM-Cells

Accumulating voltage while maintaining constant current





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PUBLIC VERSION

LT-PEM Stack Label – Extended Long-Life PEM Stacks

Nedstack signature cassette type design



Technology Highlights

- Portfolio of LT-PEM Fuel Cell stacks intended for extended long-life and high-power applications
- Designed to provide the lowest possible LCOE within boundaries of absolute reliability, availability and safety
- Proprietary long-life graphite composite bipolar plate technology and proprietary bulk moulding compounds
- IEC 62282-2 Compliant design, production and Exit factory inspection
- Integrated safety system by Nedstack CVM Assembly (safety цС) and voltage pick up assembly

Nedstack Capabilities



Graphite Composite Plate Manufacturing



PEM Stack Assembly



PEM Stack Testing & Exit Factory Inspection



PemGen Label and Signature Features

Fuel Cell Power Solutions Optimized for LCoE Leadership



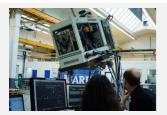
Technology Highlights

- At Nedstack we have developed a portfolio of power systems around our extended long life (XXL) PEM-FCS stack platform
- Rationalized over the lowest possible levelized cost of energy (LCOE) within boundaries of absolute reliability, availability and safety
- The PemGen platform is based on the Nedstack Central BoP philosophy for extreme plant life and superior serviceability
- Configurable to customer requirements

Nedstack Capabilities



PemGen Assembly Docks



PemGen Testing Station



PemGen commissioning Support

Nedstack 3

1) PemGen is a Nedstack European registered trademark. Registered at EUIPO under NO. 018036949 / Registered at USPTO under NO. 6,054,999





Product Market Combinations

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PemGen® CHP fuel cell power systems for industry H2 by-product capture applications

Target PMC-1:

Application Value Proposition

- At Chlorine sites where hydrogen by-product is not used, a combined total of 40% of costs of electrolysis are escaping in the form of hydrogen by-product.
- Using a Fuel Cell Power system to capture such hydrogen and convert it back to useful heat and power allows for a significant cost reduction and reduction of environmental impact by avoiding flaring of hydrogen (and forthcoming NOx and H2 abatement).
- PemGen® power-plants capture by-product hydrogen and convert this into clean energy and heat which can be used to reduce the costs of electrolysis by about 20% and save heating expenses for pre-heating the brine.

Technology Offering

- PemGen CHP Portfolio
- Power Conversion Systems
- Coolers

Nedstack

13 CLIMATE

Palmares (PEM)

- Worlds Longest Running
- Worlds First MWe Sized
- Worlds Largest



Let's navigate towards zero-emission shipping

PemGen® MT fuel cell power systems for zero-emission shipping

Target PMC-2: Zero-Emission Shipping

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13 CLIMATE ACTION

14 LIFE BELOW WATER

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Application Value Proposition

- Zero-Emission shipping requires fuel and power conversion that allows merchant fleets to maintain sufficient endurance-at-sea to complete their missions without sacrificing unacceptable levels of payload capacity.
- Nedstack PemGen MT series is designed for meeting the most extreme maritime requirements such as Class Rule compliancy, rough sea fitness and 5 year dry-dock periods;
- The PemGen LCoE optimized layout in the merchant marine markets pay-off by significant operational savings and increased vessel utility.

Technology Offering

PemGen MT Portfolio

Palmares (PEM)

- Worlds Second Class Approved MT-FC System;
- Lead of FELMAR Consortium;



Let's renew renewables

PemGen® CHP fuel cell power systems for round-the-clock renewables

Target PMC-3: Round-the-Clock Renewables

Application Value Proposition

- When buffering renewables, round-trip efficiency is critical to minimize marginal costs of energy and for achieving dispatch priority in the merit-order stack.
- PemGen systems are designed to integrate with utility scale power conversion systems to meet grid requirements and have the lowest possible level of LCoE. Hence, PemGen at utility scale offers both the lowest possible LCoE and allows for revenue generation both in active power, but also grid-support markets.
- Upon going live in Q4 2021 the Nedstack PAG Power-to-Power system is expected to be worlds largest H2FC based Power-to-Power system.

Technology Offering

- PemGen CHP Portfolio
- Power Conversion Systems
- Coolers

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13 CLIMATE ACTION

9 INDUSTRY, INNOVATIO

Palmares (PEM)

 Worlds Largest H2 Power-to-Power system in Production.



Let's bring clean power everywhere

PemGen® MPU fuel cell gensets for temporary power applications

Target PMC-4: – Zero-Emission Temporary Power

PUBLIC VERSION

Application Value Proposition

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- Zero-Emission off-grid power requires clean fuels and efficient power conversion with high levels of safety and robustness.
- Batteries alone are often too limited in their endurance and cannot be 'refuelled' in an ordinary fashion. Hence, temporary power markets with above back-up endurance requirements are targeting hydrogen fuel cells for their transition strategies.
- The Nedstack MPU portfolio leverages Nedstack's first movers advantages (2008 with Bredenoord Purity) to establish a series-production ready platform and take advantage of early adoption scale-up effects.

Technology Offering

- PemGen MPU Portfolio
- Pressure Regulator Stations

Palmares (PEM)

 Worlds First Fuel Cell Genset (with Bredenoord)

